

Minimizing Business Disruption After a Cyberattack

Cyber Security Challenges, Threats and Strategies Symposium
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Agenda

- *Why prepare for Cyberattacks?*
- *How to prepare for Cyberattacks?*

Why prepare for Cyberattacks?

Sony PlayStation Network

A photograph showing three men in dark suits and white shirts bowing forward at a conference table. They are positioned behind microphones and water bottles. The background is dark, and the lighting is focused on the men.

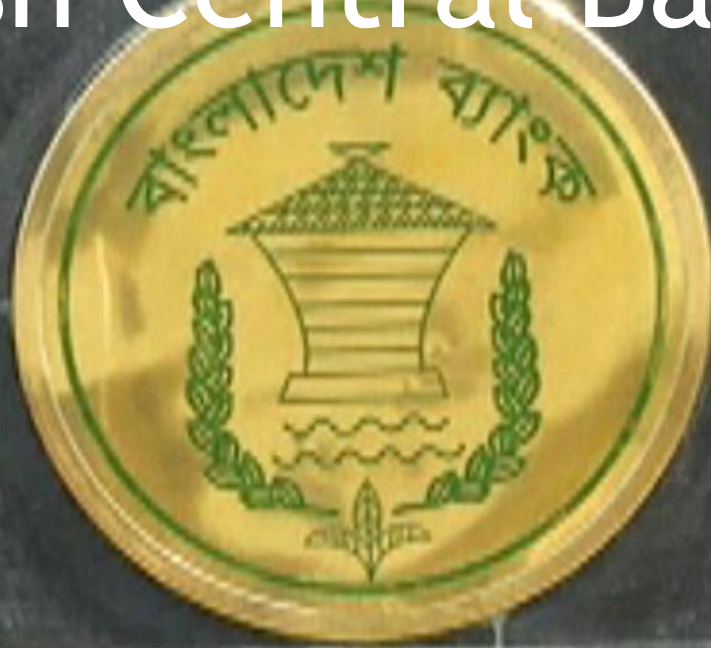
- 23 Days of outage
- \$US 17,000,000 Damage
- £ 250,000 Fine

PayPal

A photograph of the PayPal headquarters building at night. The building is a modern, multi-story structure with a glass facade and a prominent white structural grid on the roof. In the foreground, a large, blue, 3D 'PayPal' logo is illuminated and sits on a white base. The scene is lit with warm interior lights and cool exterior lights, creating a high-contrast, professional atmosphere.

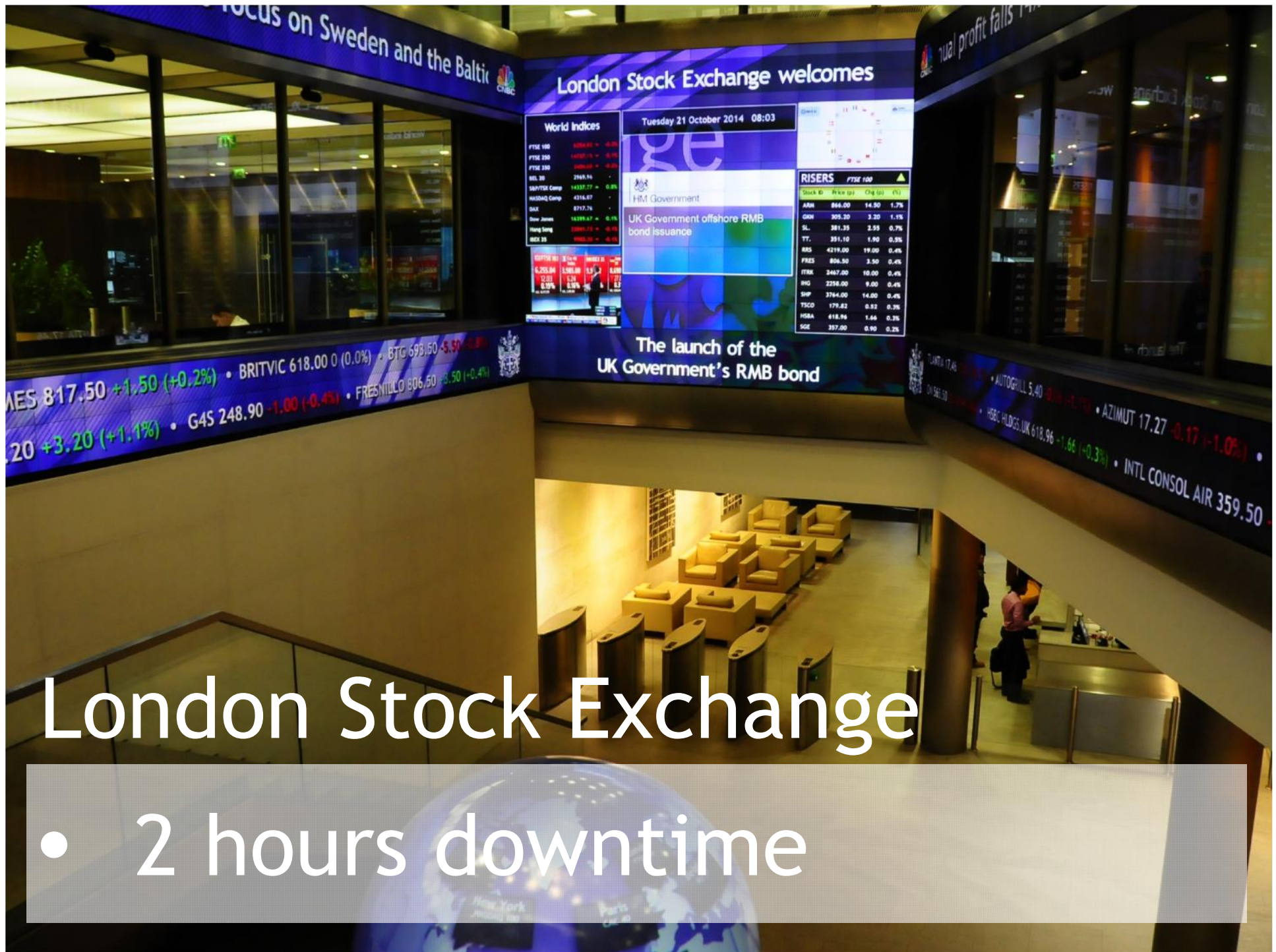
- Service Outage
- £ 3,500,000 loss

Bangladesh Central Bank



BANGLADESH BANK

- US\$ 81,000,000 heist



London Stock Exchange

- 2 hours downtime



“Prepare for Cyberattacks”
Central Bank of Ireland



“By 2020, 30% of effected firms will spend
2 months cleansing data & Systems”

Gartner



“205 days: the average time
to detect that they were infiltrated”

FireEye

How to prepare for Cyberattacks?

Understanding the Nature of Cyberattacks



Gartner: “A Cyberattack is a *Street fight*”

Understanding the Nature of Cyberattacks

BCM/DRP/
Simple Attack

Cyberattack

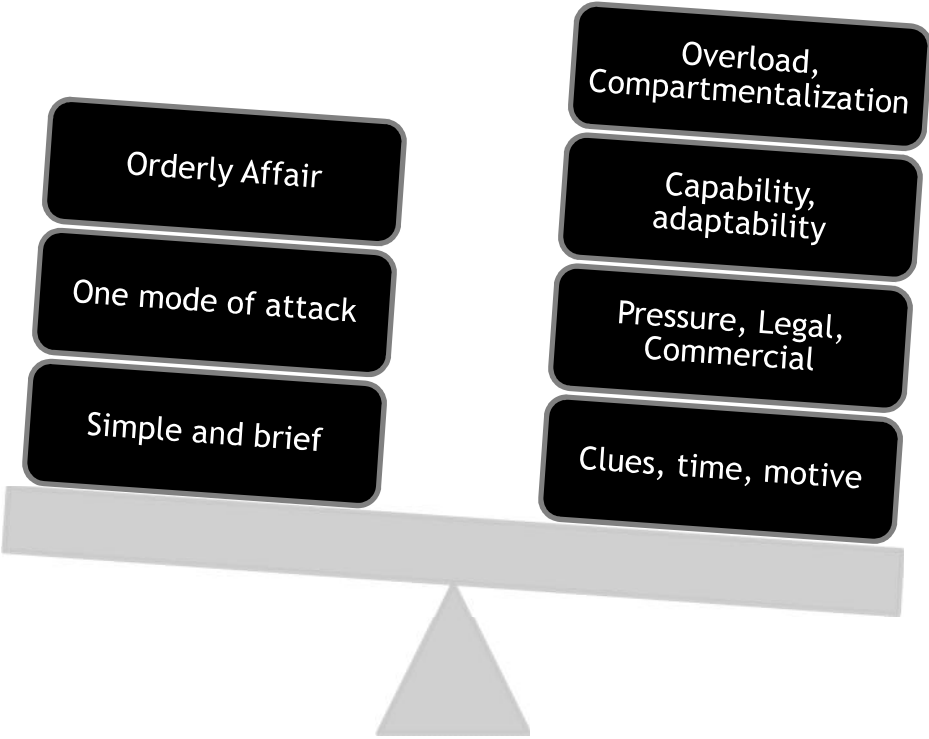
Uncertainties:

The extent of infiltration is yet unknown

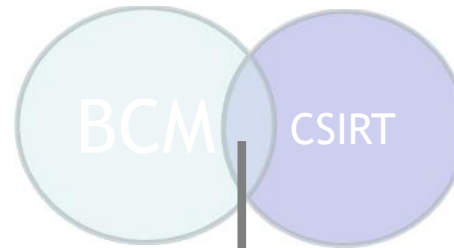
Stay live for investigation and Forensic

Avoid shutdown that will alert cyberattacker

Backup and DR might be also infected



Preparing for Cyberattacks



Integrating established BCM with existing CSIRT

Planning

- Joint Workgroup between BCM & CSIRT
- Develop one Crisis Management Team
- Expand CSIRT to include BCM Team
- Add cyberattack as a scenario in BIA
- Align to standard and best practices
- Develop work-around procedures for offline
- Exercise plans jointly (BCM & CSIRT)
- Develop Data protection strategy
(malware scanning, consistency testing, data integrity checking)
- Leverage BCM Tools for CSIRT
- Establish communication plan & services
- Plan for corrupt/lost data

Response & Recovery

- CSIRT should advise the Crisis Team
- Monitor the timeline of response Vs. RTO
- Assess the integrity of applications and backup
- Perform mop-up operations and feedback

Gartner®

Response and Recovery Standard/Best Practice

- ISO 22320:2011 Societal Security – Emergency management – Requirements for Incident Response
- ISO 22301:2012 Societal Security – Business Continuity Management Systems – Requirements
- ISO 22313:2012 Societal Security – Business Continuity Management Systems – Guidance
- ISO/IEC 27031:2011 Information Technology – Security Techniques – Guidelines for Information and Communication Technology Readiness for Business Continuity
- ISO/IEC 27032:2012 – Information Technology – Security Techniques – Guidelines for Cybersecurity
- ISO/IEC 27001 – Information Security Management
- ISO/IEC 27035:2011 – Information Technology – Security Techniques – Information Security Incident Management
- BS 11200 Crisis Management – Guidance and Good Practice
- U.S. Department of Homeland Security National Incident Management System (NIMS)/Incident Command System (ICS)
- NIST SP 800-61 Rev. 2, Cybersecurity Incident Handling Guide (August 2012)
- Expectations for Computer Security Incident Response

In Summary

- *A successful cyberattack can shutdown your business operations for a long time causing information leak, financial loss, reputational damage, etc.*
- *Backup systems, applications, data and disaster recovery might also be infected derailing you from BCM, RTO and RPO.*
- *Integrating BCM and CSIRT planning, response and recovery are the best approach to minimize disruption of a cyberattack.*



REUTERS