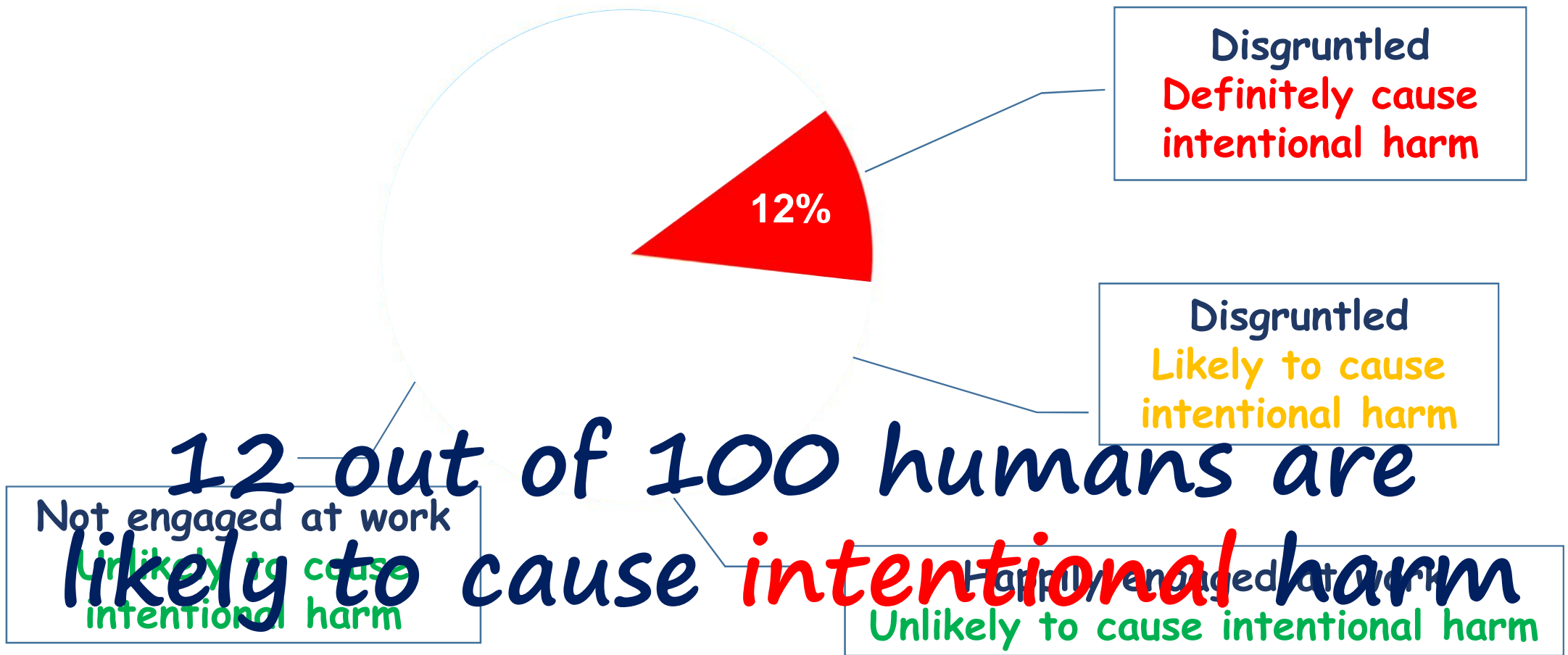


KPMG

You too, Brutus!



Understanding human nature



Source: Gallup - <http://www.gallup.com/strategicconsulting/164735/state-global-workplace.aspx>

Source: CERT - <https://insights.sei.cmu.edu/insider-threat/2015/07/handling-threats-from-disgruntled-employees.html>

Trust **humans** at your own

RISK

Cyber attacks are *increasing* ↑
day by day

We all know this

The *In*security of things



Medical
Devices

Potentially
deadly
vulnerabilities



Smart
TVs

Internet-connected
TVs are vulnerable to
click fraud, botnets,
data theft and even
ransomware



Driverless
Cars

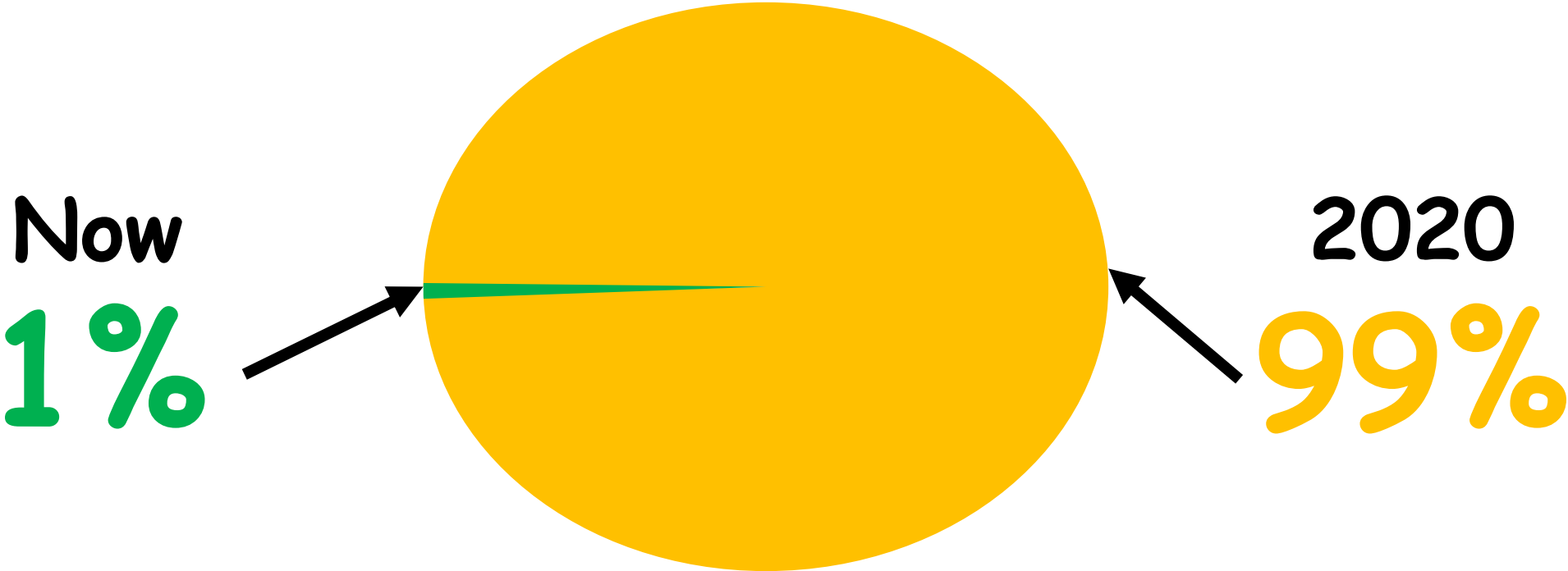
Fiat Chrysler recalled
1.4 million vehicles
after a proof of
concept attack to
take control of the
vehicle remotely.



Smart
Homes

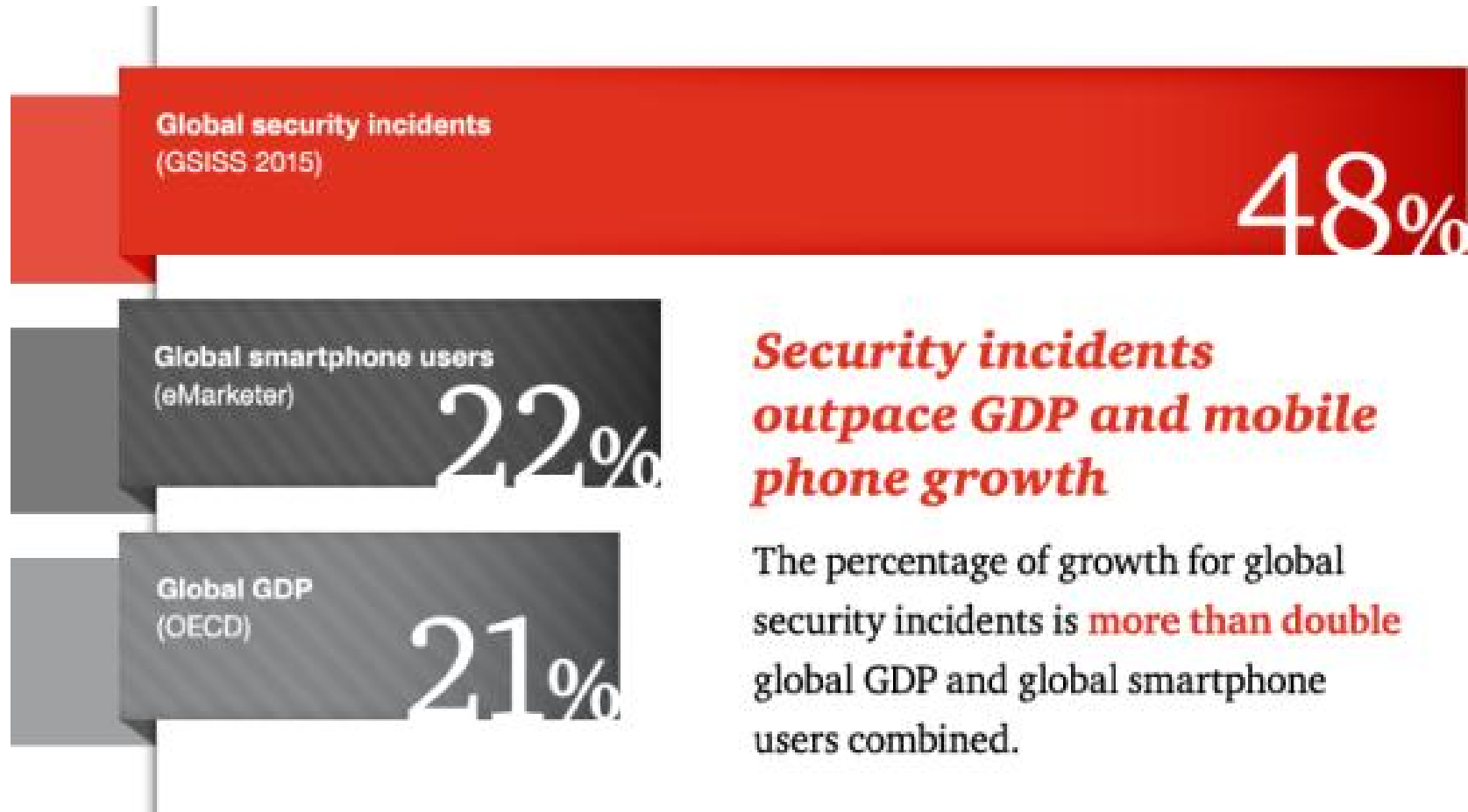
Home automation
systems – vulnerable?

Number of devices connected to Internet



Are we ready for this?

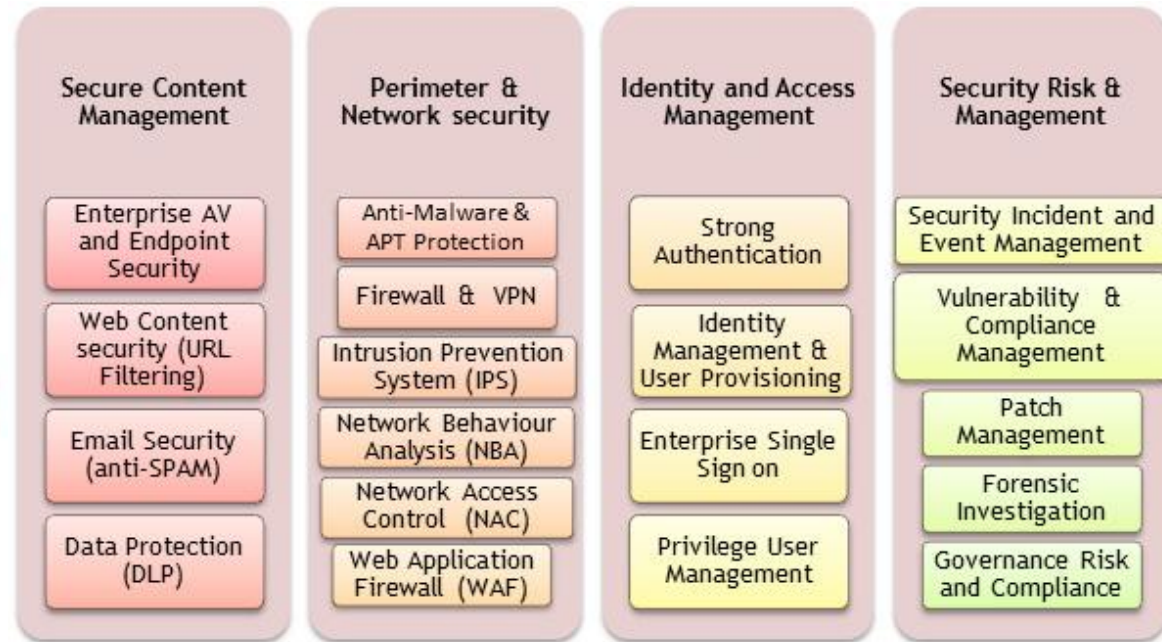
And **increasing** number of devices, leads to **increasing** number of security incidents...



Security incidents outpace GDP and mobile phone growth

The percentage of growth for global security incidents is **more than double** global GDP and global smartphone users combined.

Cyber solutions



Projected for next 5 years

Cyber security spending

\$ 1 TRILLION
\$ 1,000,000,000,000



35% of this budget is spent on training

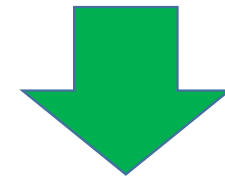


*Advanced Cyber
Security Solution*



*Increased budget for
cyber security solutions*

Should result in

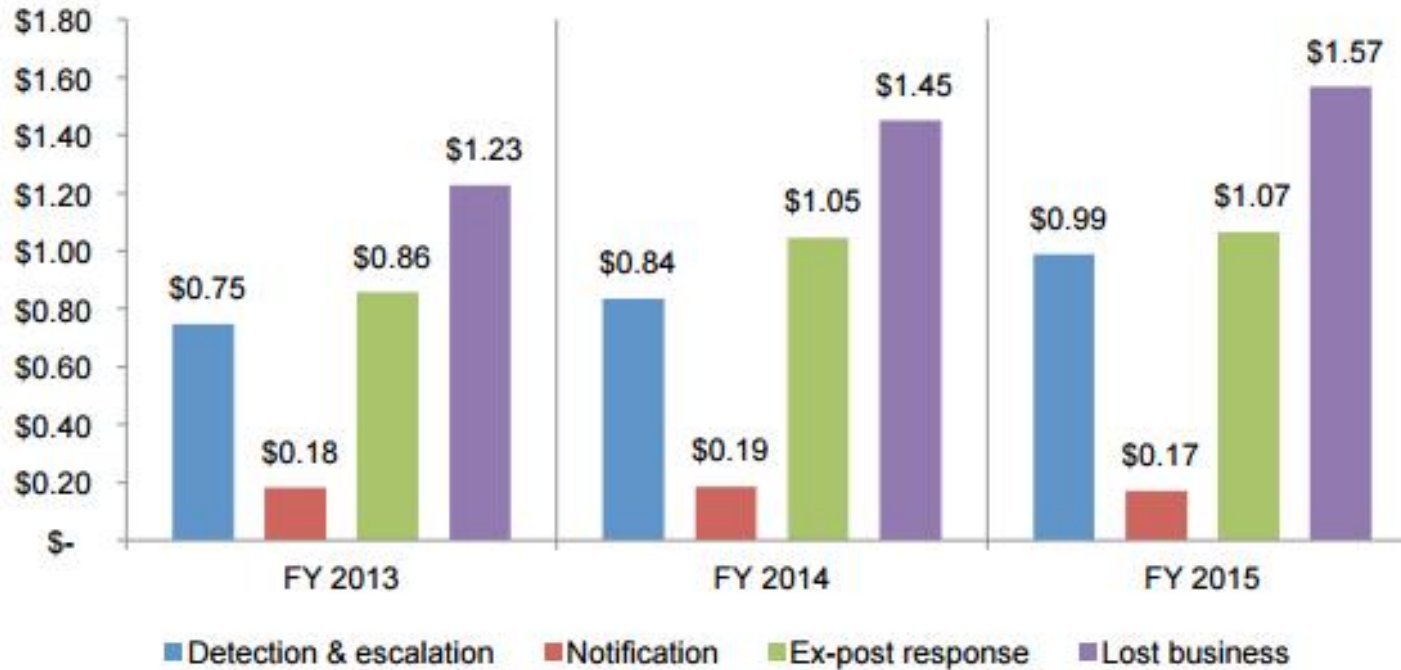


Reduced Cyber Incidents???

Figure 13. Trends in four data breach cost components over three years

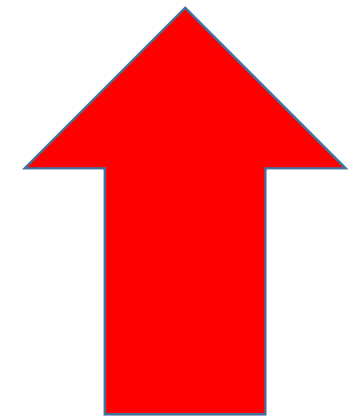
Consolidated view (FY 2015 = 350, FY 2014 = 315, FY 2013 = 277)

Measured in US\$ (millions)



Source: IBM - <http://www-03.ibm.com/security/data-breach/>

Cyber crimes are increasing



Reduced Cyber Incidents???

Cyber Threat Is



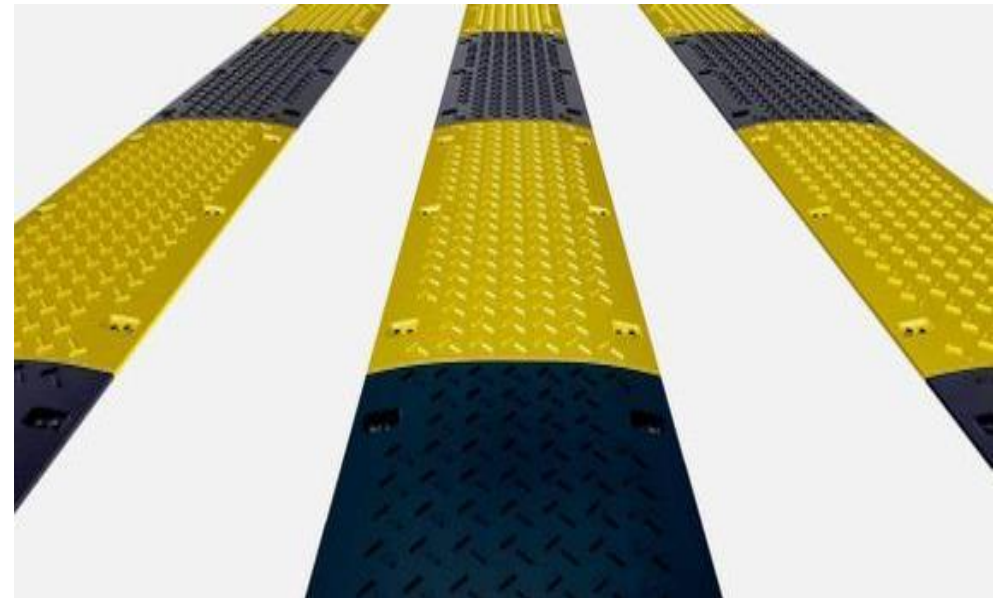
Technology + Humans

Fool-Proof Technology



**Speed limit on accelerators:
The vehicle will never violate
the speed limit**

Fool-Trap Technology



**Speed breakers on the road:
Driver may violate the speed
limit and get injured before
hitting someone else**

Most plane crashes in the world have happened due to human/pilot error

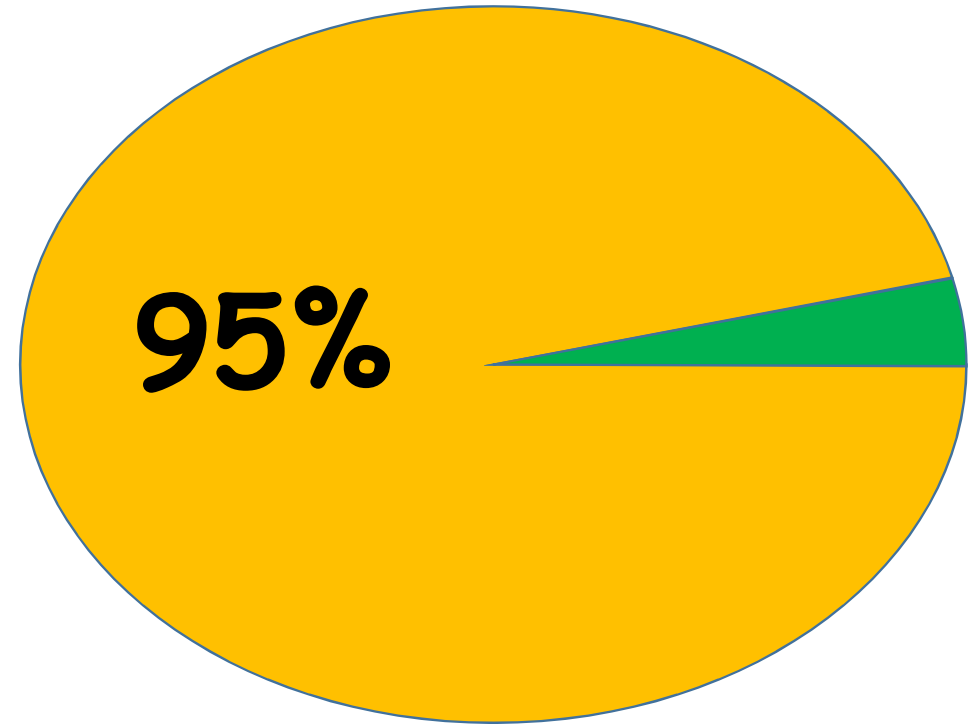
According to Boeing, close to 80% percent of accidents caused by pilot error. The other 20% are mainly due to faulty equipment and unsafe, weather-related flying conditions.

Causes of fatal accidents (1950-2009)

Cause	1950s	1960s	1970s	1980s	1990s	2000s	Total
Pilot error	58%	57%	42%	44%	53%	46%	50%
Other human error	0%	8%	9%	6%	8%	8%	6%
Weather	16%	10%	13%	15%	9%	9%	12%
Mechanical failure	21%	20%	23%	21%	21%	28%	22%
Sabotage	5%	5%	11%	13%	10%	9%	9%
Other	0%	2%	2%	1%	0%	1%	1%

Source: www.planecrashinfo.com. Taken from database of 1,300 fatal accidents involving commercial aircraft with more than 10 people on board, for which a specific cause is known. "Other human error" includes air traffic controllers and improper maintenance. "Sabotage" includes explosive devices and hijackings.

Technology is no match for
Human **Errrur**..



95% of all security incidents
involve **human error**.

30% of phishing emails are opened by the intended target

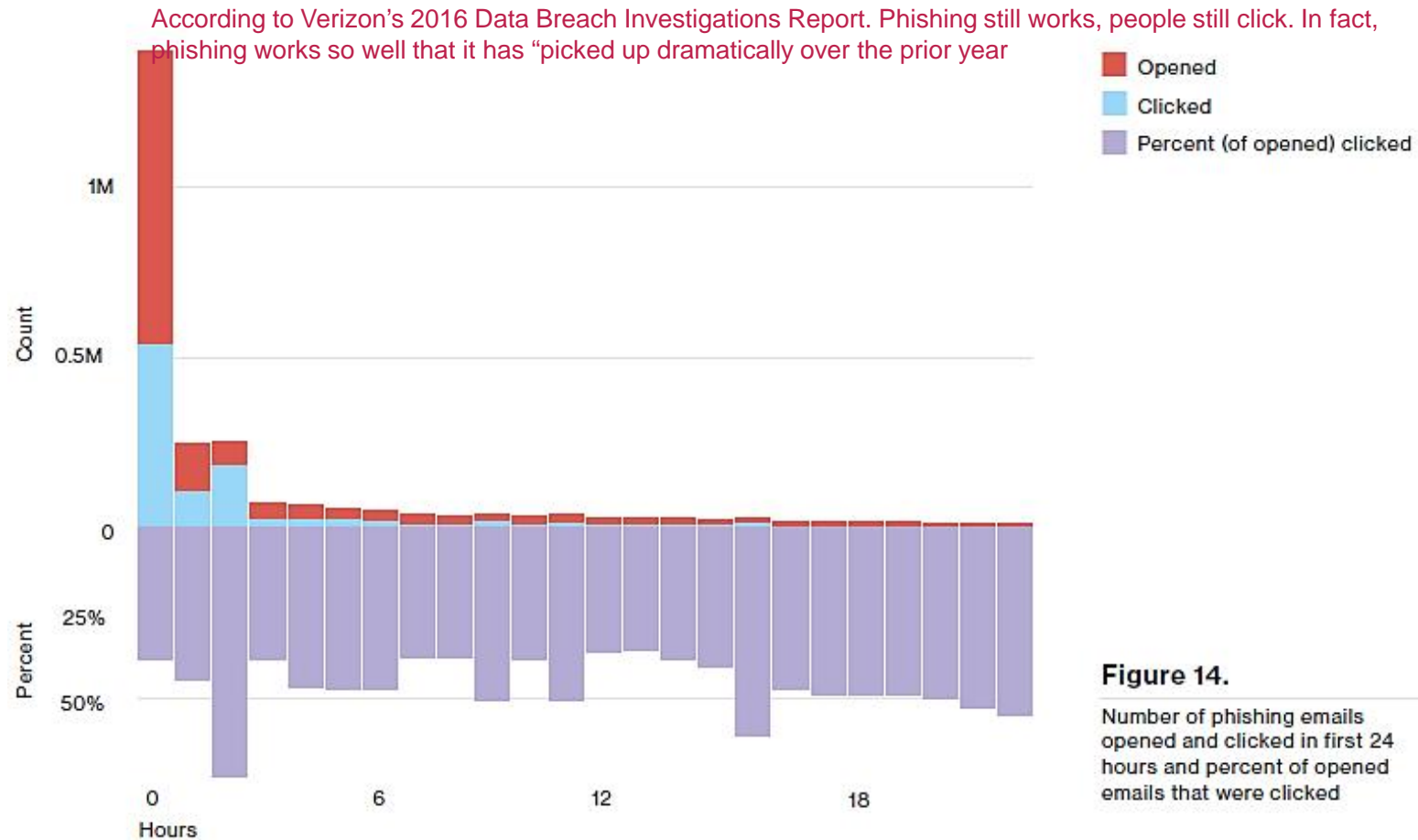


Figure 14.
Number of phishing emails opened and clicked in first 24 hours and percent of opened emails that were clicked

Human factors



Types of human risks

Intentional



- Malicious intent
- Stealing
- Damaging
- Misuse
- Disgruntled
-

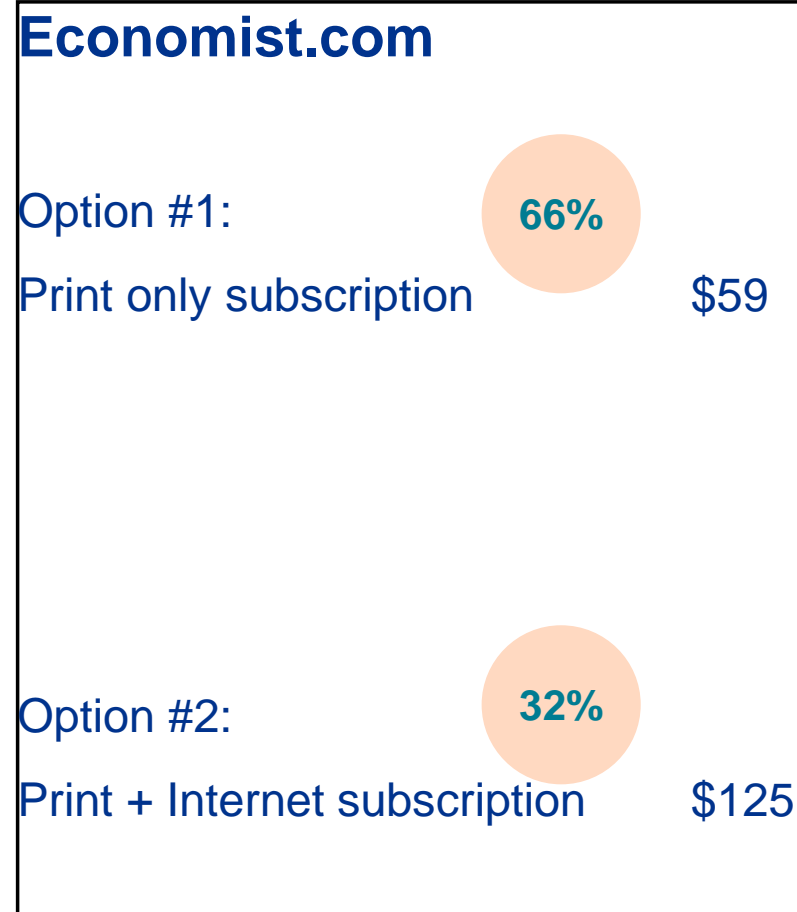
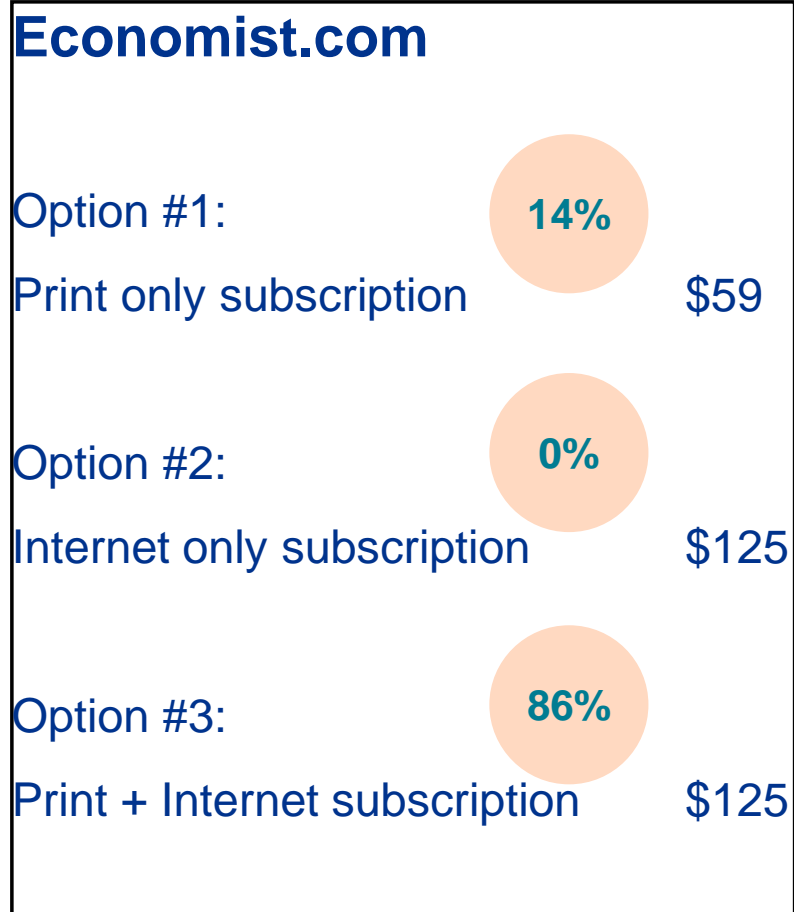
Accidental



- Lack of awareness
- Mishap
- Thoughtlessness
- Neglect
- Irresponsibility
-



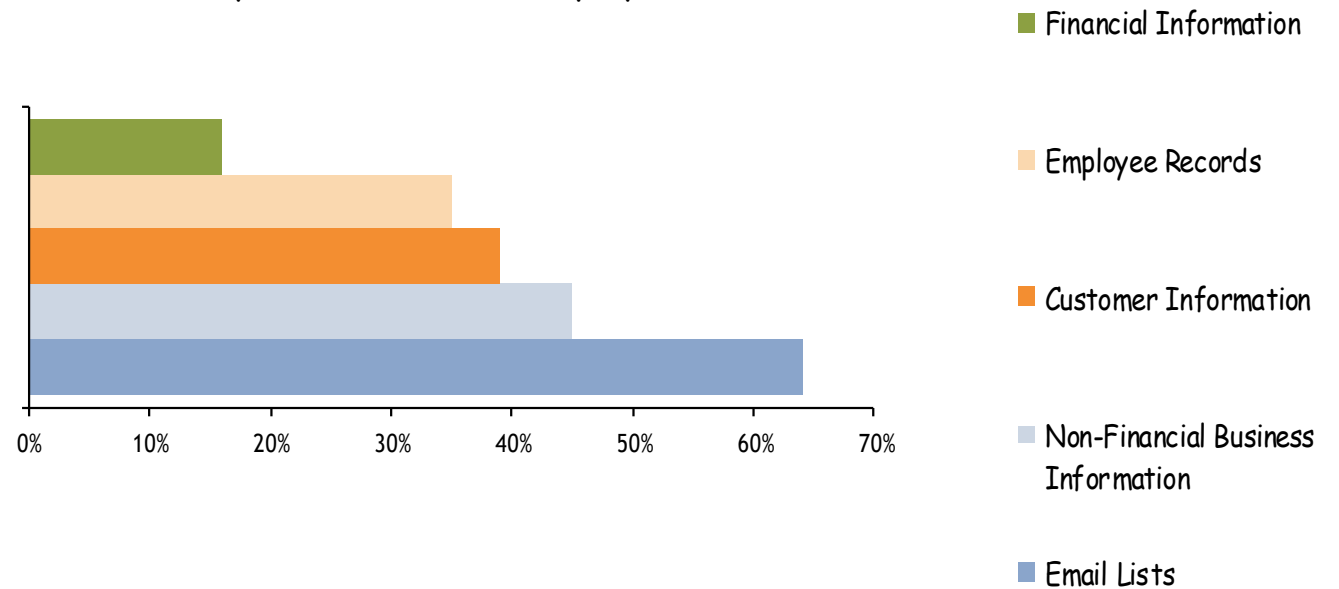
Let's make some choices



Irrespective of what you do, **69%** of all Ex-Employees Leave with Organizational Data



Data Most Likely Stolen from Ex-Employers



Let's investigate honesty

*The highlighter pen syndrome
And
Coke vs \$1 bill*

Let's investigate honesty

20 question test

❖ Experiment #1

- Fill out answer sheet
- Transfer scores on bubble sheet
- Hand over both sheets to examiner
- Examiner scores
- Receive money

❖ Experiment #2

- Fill out answer sheet
- Transfer scores on bubble sheet having right answers ticked already
- Shred the answer sheet
- Hand over bubble sheet to examiner
- Examiner counts right answers
- Receive money

❖ Experiment #3

- Fill out answer sheet
- Transfer scores on bubble sheet having right answers ticked already
- Shred the answer sheet
- Count the correct answers
- Collect token from examiner
- Collect money in exchange of token

Let's investigate honesty – new dimension

Experiment #	Description	Scores
#1	Control group – direct cash	3.5
#2	Self check + shredding – direct cash	6.2
#3	Self check + shredding – token – then cash	9.4

Cash experiment

Total cheating : 4 out of 2,000

Token experiment

Total cheating : 320 out of 2,000

Conclusions:

- Take the cash just one step away and people may cheat wildly
- Imagine the risks of frauds in truly digital cash economy!

Cyber Security ...Myths



Clearly, Neither **Positive** Motivation
nor **Negative** Message is helping

Knowledge ~~=~~ **Action**

Messages have gone from

subtle to direct



Result?

1. Number of smokers increased
2. Number of deaths increased

If knowledge meant action,
whole world would be a healthy place 😊

Humans are essentially



Easier
to
control

Machine + Mind
Technology + Trust

Difficult
to
control

Humans are difficult to **control** and **understand**



God as guard: Bank opens 'lockless' branch



Shani Shingnapur attracts about 40,000 devotees each day due to its remarkable 300-year-old legend.

By Swati Jain

31 May 2016

Imagine a village where homes have no front doors, shops are always left unlocked and locals never feel unsafe.

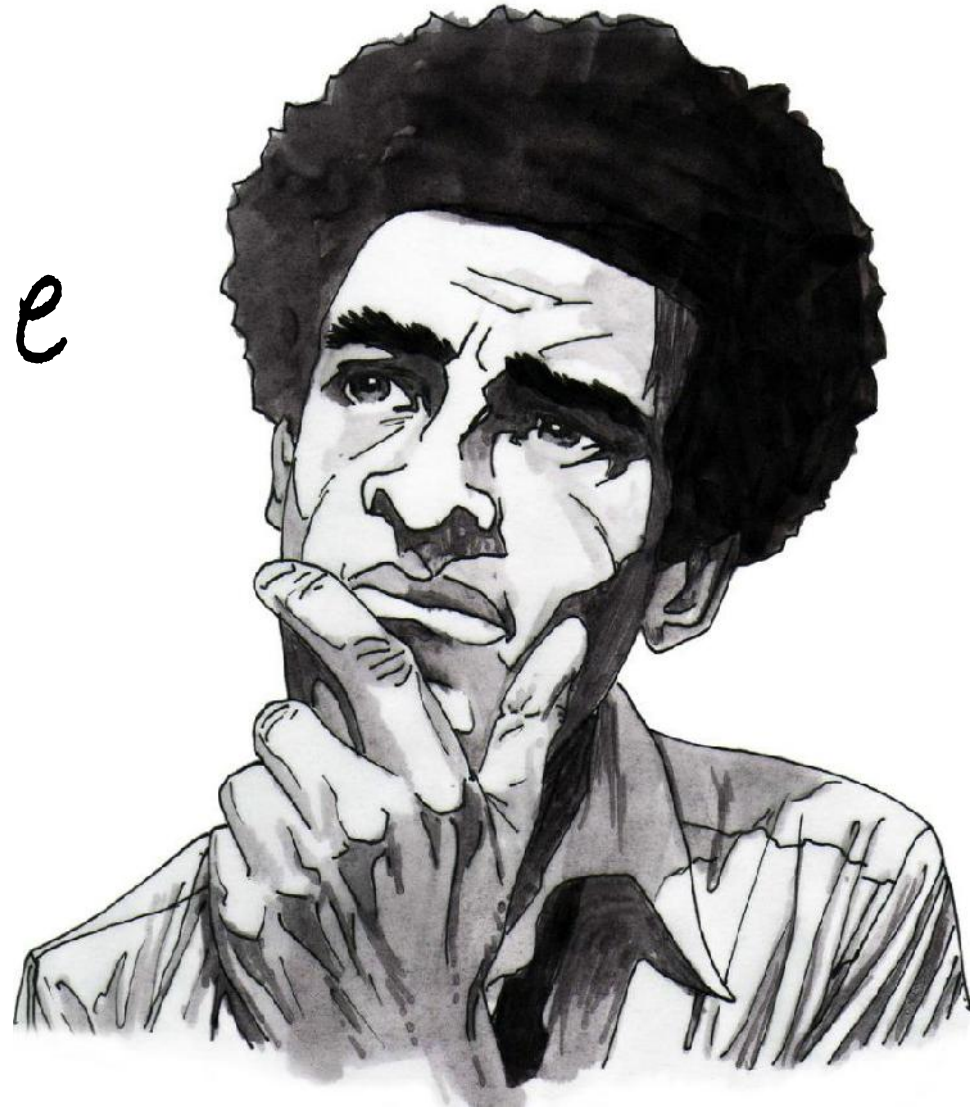
Are we ready for the

NEW WORLD?

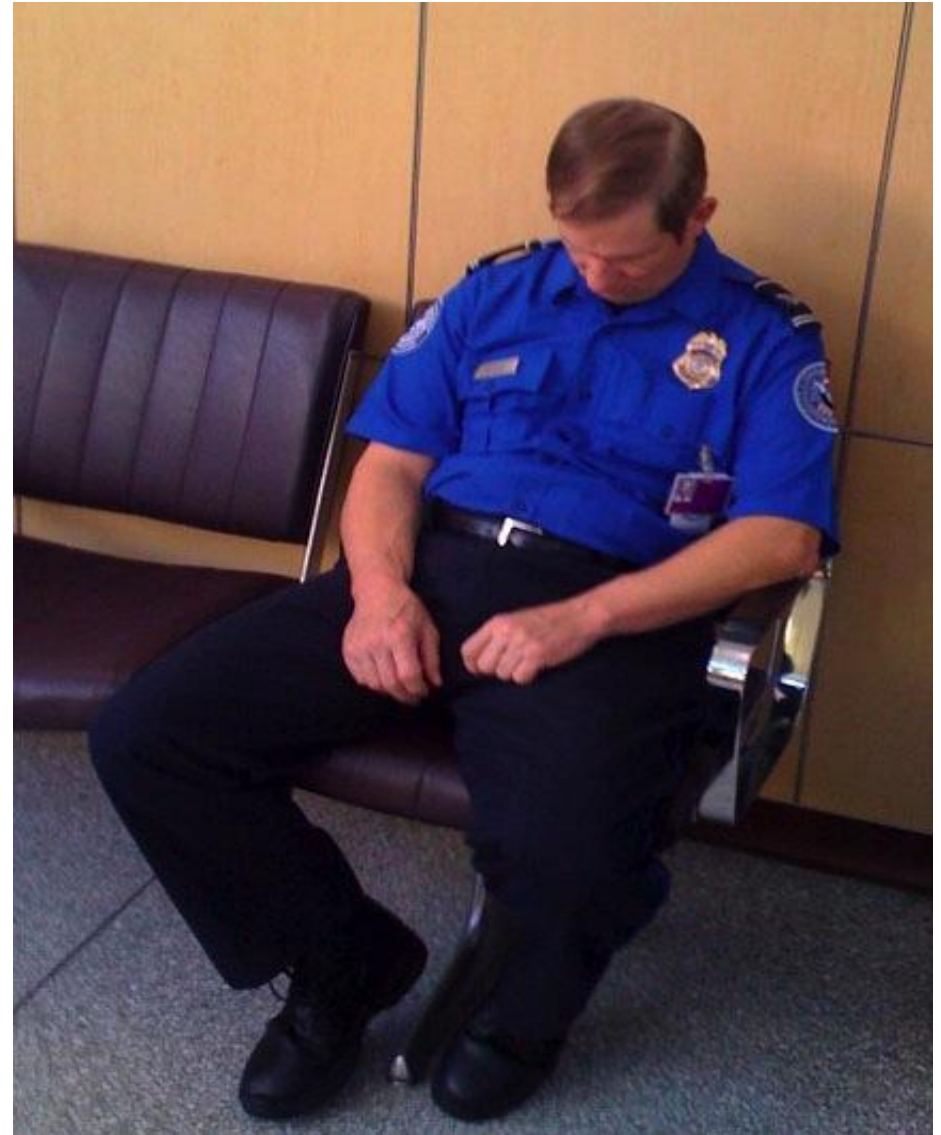


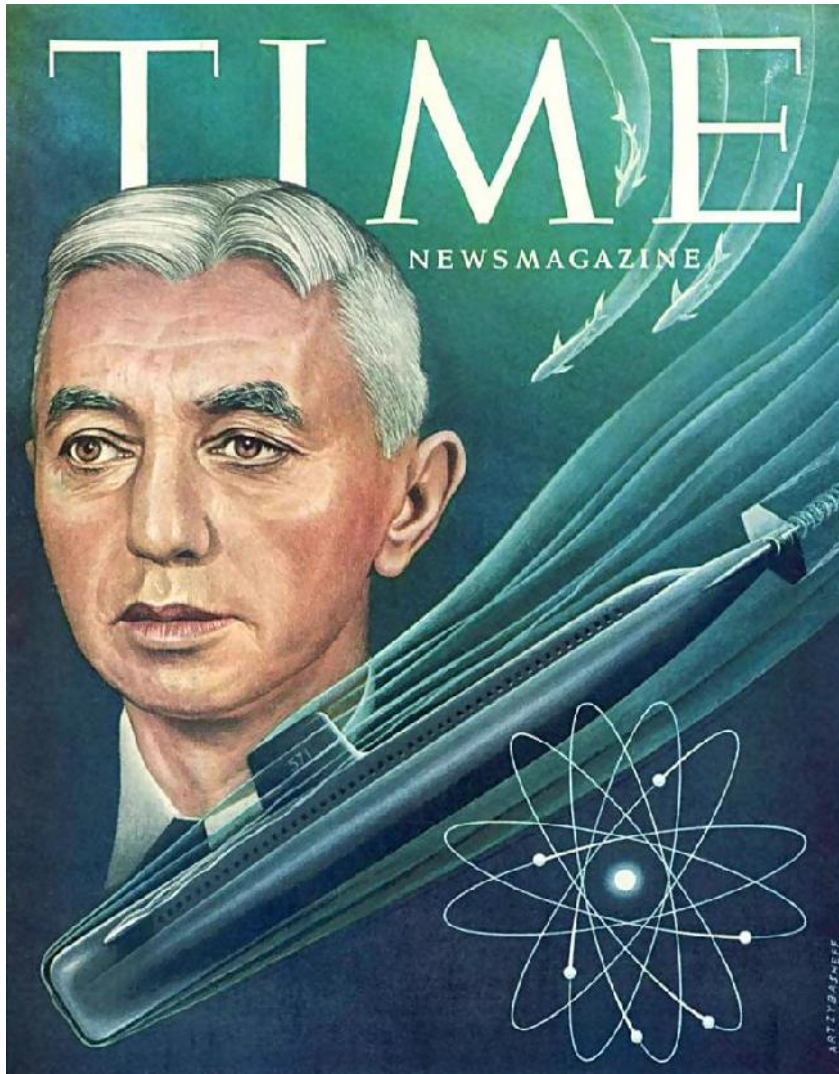
The story of AJ & Bobby

What is the
solution?



**Traditional
security
measures are
not enough**





Admiral Hyman Rickover
"Father of the Nuclear Navy"

launched
The nuclear-propulsion program

No accident in 60 years

Rickover focused intensely on the **human factor**, U.S. Department of Defense for its **cyber security** had adopted similar protocol.

Human factors fundamentals adopted from Rickover

Integrity and continuous awareness

Making everyone accountable

Procedural compliance

An unquestionable attitude

Technical Capability
Human Excellence

Check up on your defenses

Institute uniform standards and centrally managed training and certification

Eliminate fear of honesty and increase the consequences of dishonesty

Depth of knowledge

Formality in communication

"We have to get beyond focusing on just the tech piece. It's about ethos.
It's about culture."

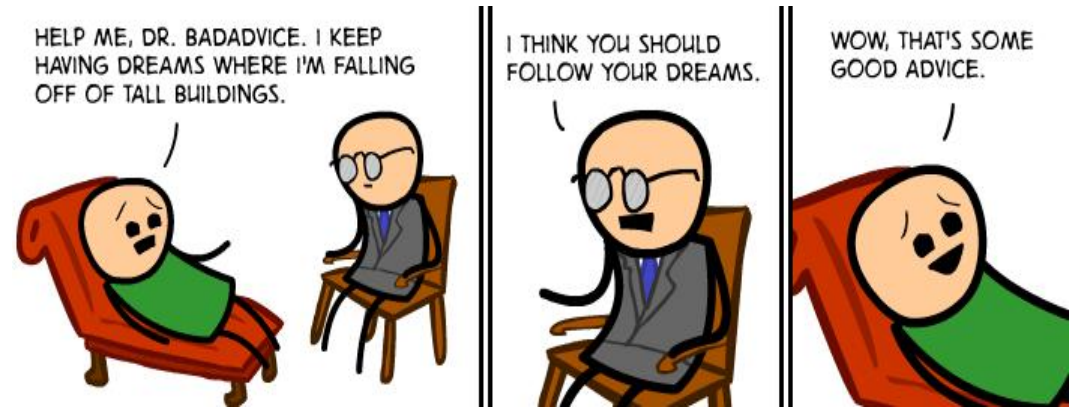
- Admiral Mike Rogers, U.S. Cyber Command



Change in **behavior** is required to take **action**

ADVOCATE

Should Consultants Advice (Knowledge)?



Should Consultants Advocate (action)?



Cyber security consultants are approaching to handle human risks by understanding the **environment** and causing change in **culture and behavior...**

Doing without
doing...

Once people adopt
the **right behavior**,
complying with
cyber security will
become **second
nature!**



Leonard Bernstein
Haydn Symphony No 88

A portrait of Akhilesh Tuteja, a middle-aged man with grey hair, wearing a dark suit jacket over a light blue shirt. He is smiling slightly and looking towards the camera. The background is a blurred office interior with glass partitions and lights.

Akhilesh Tuteja

KPMG Global Cyber Security Co-Head

Building No. 10, 8th Floor, Tower B & C, DLF Cyber
City, Phase II Gurgaon Haryana - 122 002

Phone: +919871025500

E-mail: atuteja@kpmg.com